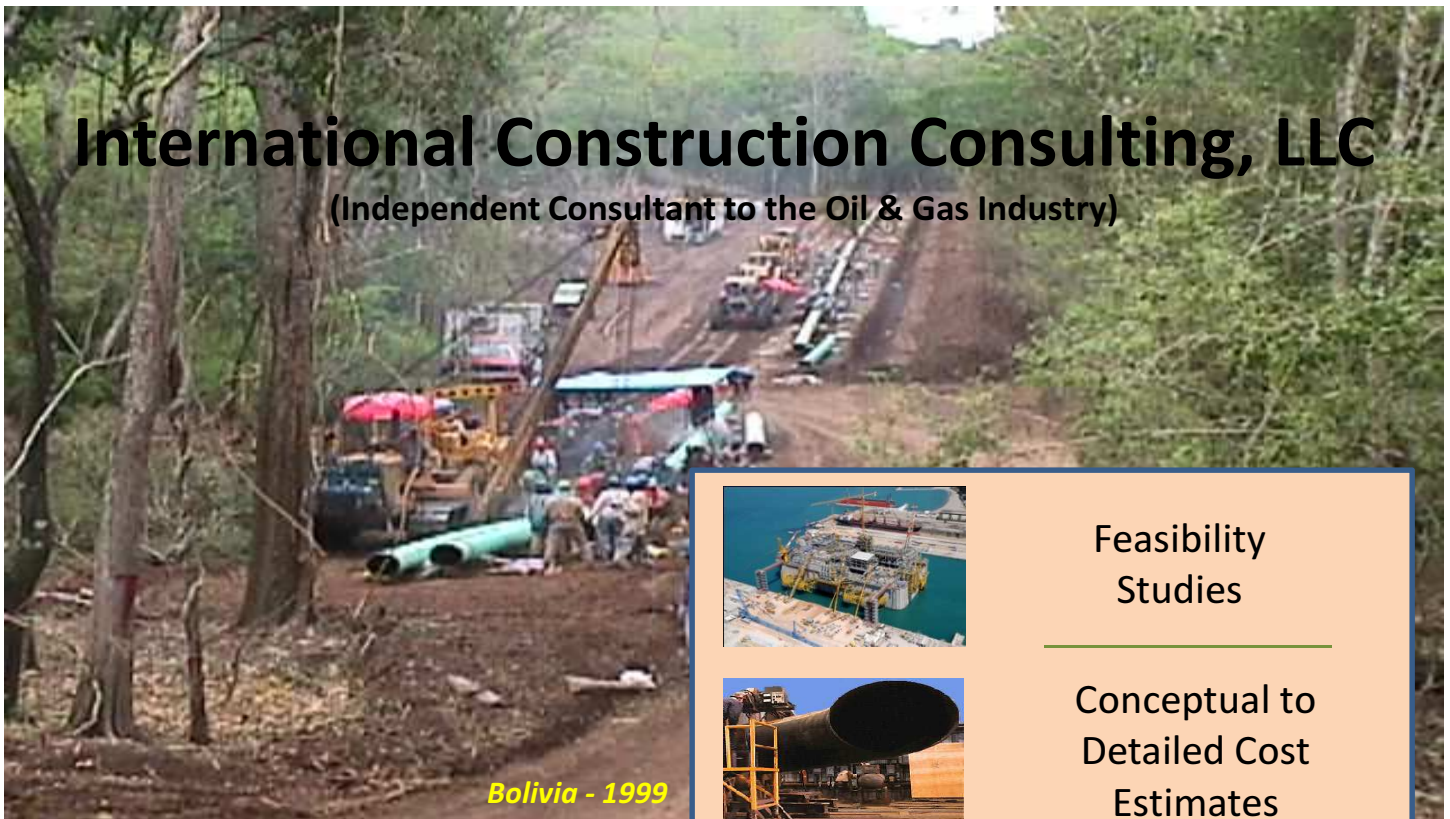


International Construction Consulting, LLC

(Independent Consultant to the Oil & Gas Industry)



Bolivia - 1999

KNOWLEDGE

30 years industry experience; a BSc and an MBA with a focus on international business.

EXPERIENCE

Routinely perform feasibility studies; conceptual to detail cost models and estimates; write execution plans; provide planning expertise and documents, etc.

INNOVATIVE SOLUTIONS

Skill sets to put together a variety of project packages, including project finance (funding, justification of investment, estimate confidence packages, etc.), contracting and business strategies, field development (programs and planning), and various management systems.

RELIABLE EXECUTION

Experienced in both mega/large international projects as well as smaller gas field development work for small to midsize independents.

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Feasibility Studies



Conceptual to Detailed Cost Estimates



Quality Surveillance Programs



Project Execution Plans



Specialized Studies & Investment Analysis



Independent Project Reviews



Project & Construction Management

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G R E G L A M B E R S O N

The following narrative provides more detail regarding some of the recent project support functions as well as major studies, seminars, or workshops I have performed or been involved which may or may not be included on my CV.

Support Services / Studies Performed: 1992 - present

Expert Appraisal on Natural Gas Pipelines and Compressor Stations

Client: Comisión de Regulación de Energía y Gas (CREG)
Location: Colombia
Scope: Develop Cost Models and Scenarios to Assist in Developing Tariff Structures in the Colombia Gas Industry
Year: 2012

The Colombian government has taken great strides recently to attract more foreign investment in oil and gas exploration and to boost domestic production. CREG has released a series of incentives for promoting development of natural gas in the Cusiana-Cupiagua fields. CREG's main focus is to regulate the domestic utilities of electricity and fuel gas from a technical, independent and transparent way, promoting the sustained development of these sectors, regulating monopolies, encouraging competition wherever possible and timely responding to the users and companies needs according to the criteria established by the Colombian Law.

A contract was awarded to develop and quantify risks leading to a variety of cost impacts for various gas pipeline construction projects that will allow CREG in their gas market structuring and to accurately develop tariffs.

Keystone Phase 3 & 4 RFP

Client: Snelson Companies, Inc.
Location: USA / Canada
Scope: Proposal Manager for the Tendering the Construction of 38 Pump Stations
Year: 2011

The Keystone Project's Phase 3 and 4 Request for Proposal (RFP) consisted of Constructing 1,660 miles of pipeline and 38 pump stations in Canada and the U.S.

The purpose of the project was to expand the initial Keystone system capacity of 700,000 bbl/d, increasing to 1.3 Million bbl/d.

The project developed construction readiness plans to start construction in 2012, including:

- Ordered \$1.5 billion of pipe, pumps and equipment
- Phase 3 Gulf Coast construction to start in January 2012 with in-service in February 2013

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- Phase 4 Steele City U.S. construction to start in May 2012 with in-service in June 2013.

The RFP submittal included developing a robust cost model, MTO's, man-hour evaluations, crew developments, organizational planning, subcontractor evaluation & selection (commercial & technical), execution plans, developing alternative proposals, putting together integrated schedules, cash flow development, risk assessment & mitigations, and internal corporate review process.

Oil & Gas Project Financing

Client: Universal Strategic Alliance
Location: Malaysia
Scope: Seminar on Oil & Gas Project Financing
Year: 2011

The purpose of the Seminar was to provide an overview of the oil & gas energy sector; the outlook for the future of the sectors; investment-related issues specific to the sectors; as well as how oil & gas development companies approach costs, estimates, funding, control, and execution of major capital projects.

As a typical energy company's yearly investment and divestiture portfolio is made up of numerous business segments and project level investment decisions; these require financial and economic analysis. In order to fund the best investment opportunities and assess individual elements in a portfolio appropriately, a consistent approach to evaluating investment decisions is required. Careful attention to the principles of investment and economic analysis should result in better decision-making.

Confidential Project

Client: Germer Gertz, LLP
Location: USA
Scope: Provide Expert Testimony and a Findings Report for Litigation
Year: 2010-2011

Provided services as an independent expert in the areas of project and construction management for litigation regarding a domestic pipeline project. Developed a Findings Report to provide an overall understanding of what steps an Owner Company would typically be expected to take in order to manage its major capital projects taking into consideration the contracting strategies selected.

A management analysis was provided based on contracting strategies selected for the pipeline engineering and construction work with a focus on what should have happened after the contract type was made, both from a Construction and Project Management standpoint.

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Obiafu/Obrikom – Oben (OB3) Gas Pipeline Project

Client: Jaihind Project Services Ltd
Location: Nigeria
Scope: Construction Advisor for the Swamp & Major River Crossings for a 48-inch Pipeline Installation Tender
Year: 2009

Review of project documents and development of detailed cost estimates and execution plans for 33 kms of swamp/marsh lands and the Niger River crossing.

Project consists of a 48-inch pipeline system comprising:

- Tie-in station at OB/OB Central Processing Facilities (CPF)
- Ob/Ob Custody Transfer Metering Station.
- Intermediate Pigging Station.
- Oben Gas Treatment Plant.
- CP System Groundbed.
- 127km x 25m width ROW route of the gas pipeline from OB/OB CPF to Oben Node with Intermediate Pigging Station to located at a suitable point to be determined by the engineering design.
- Sub-surface Geological features of all river crossings and the river bed.

Overland Pass Pipeline Project

Client: Willbros Engineers
Location: USA
Scope: Constructability Study
Year: 2007

Overland Pass Pipeline is a 760-mile natural gas liquids (NGL) pipeline from Opal, Wyo., in the southwestern part of the state, to the mid- continent natural gas liquids market center in Conway, Kan., one of the nation's primary NGL distribution and storage hubs. The pipeline will be designed to transport 110,000 barrels per day of natural gas liquids. The system includes 5 facilities (pump stations, meter stations). Additional pump facilities would increase the capacity to 150,000 barrels per day.

Oneok NGL Pipeline, LP Project

Client: Willbros Engineers
Location: USA
Scope: Feasibility Study
Year: 2006

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The proposed Oneok NGL Pipeline, LP consists of a 12.75-inch, X-60, 0.219" and 0.330" WT, 135 mile long natural gas liquids (NGL) pipeline operating at 1,480 psig transporting NGL with a throughput of 91,000 BPD. The project begins at the Bushton, Kansas facility (MP 0), and traverses Kansas in an east-southeast direction toward Mitchell, Kansas. From there, the pipeline parallels an existing Oneok pipeline south to the city of Medford, Oklahoma.

West Africa Gas Pipeline Project (WAGP)

Client: Willbros Engineers
Location: Nigeria, Ghana, Benin, Togo
Scope: Technical Support – Commissioning Documentation Development
Year: 2005

The WAGP will traverse 620 miles (1,033 kilometers) both on and offshore from Nigeria's Niger Delta region to its final planned terminus in Ghana. The first portion of the pipeline, which will deliver gas to the greater Lagos area (Alagbado), is already in existence. The Escravos-Lagos pipeline (ELP) was commissioned in 1989, supplying natural gas to Nigeria's Egbin power plant and other industrial consumers in Lagos and Ogun States. ELP has a capacity to handle nearly 900 million cubic feet per day (Mmcf/d) of natural gas, but currently the majority of this capacity is not utilized. A 34-mile (57-kilometer) onshore portion of the WAGP will run from Alagbado to Seme beach in Lagos State. The WAGP will continue offshore, with proposed landfall spurs at Cotonou (Benin), Lome (Togo), Tema (Ghana), Takoradi (Ghana) and Effasu (Ghana). The initial capacity of the WAGP will be 200 Mmcf/d, with the capability to expand to 600 Mmcf/d as demand grows.

The \$500-million WAGP will initially transport 120 Mmcf/d of gas to Ghana, Benin and Togo beginning in June 2005. Gas deliveries are expected to increase to 150 Mmcf/d in 2007, to 210 Mmcf/d in 7 years and be at 400 Mmcf/d when the pipeline is functioning at its capacity (approximately 15 years after construction). It is estimated that \$600 million will be spent on the development of new and renovated power facilities in the four states to utilize the gas.

Overland Pass Pipeline Project

Client: Willbros Engineers
Location: USA
Scope: Feasibility Study
Year: 2005

Overland Pass Pipeline is a 760-mile natural gas liquids (NGL) pipeline from Opal, Wyo., in the southwestern part of the state, to the mid-continent natural gas liquids market center in Conway, Kan., one of the nation's primary NGL distribution and storage hubs. The pipeline will be designed to transport 110,000 barrels per day of natural gas liquids.

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The system includes 5 facilities (pump stations, meter stations). Additional pump facilities would increase the capacity to 150,000 barrels per day.

Millennium Project

Client: Willbros Engineers
Location: USA
Scope: Technical Support – Feasibility Study; Cost Estimate
Year: 2005

The 181.7 miles of The Millennium Pipeline (utilizing more than 90 percent existing easements) will extend from Corning in Steuben County across the southern tier and lower Hudson Valley of New York State to Ramapo in Rockland County.

Interconnections with gas utilities, storage fields, and major interstate pipelines at several points along the Millennium system will significantly enhance the efficiency of the Northeast's natural gas system.

Primary supply will be provided through an interconnection with the Empire State Pipeline at Corning.

Millennium Pipeline will be capable of delivering up to 525,400 million cubic feet of natural gas per day to energy consumers.

Acueducto Bajanorte Hydrogeneration Project

Client: Willbros Engineers
Location: Mexico/USA
Scope: Technical Support; Feasibility Study; Cost Estimate; Execution Plan
Year: 2005

A \$1.9 billion bi-national water pipeline between the US and Mexico, consisting of the transportation of water through a 96" concrete pipeline system, turning into dual 54" pipelines that will include 5 pump stations, an electrical substation, power transmission lines, various spur and distribution lines and other ancillary facilities, and associated SCADA system and telecom facilities may be included.

Bibiyana Gas Field Development Project

Client: Willbros Engineers/UNOCAL
Location: Bangladesh
Scope: Technical Support; Constructability Study
Year: 2004

The Bibiyana Project is the development of the Bibiyana Gas (and Condensate) Field located in northeast Bangladesh, in Block 12. The field is about 2.5 kilometers wide and

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14 kilometers long, and is located 150 kilometers northeast of Dhaka, 50 kilometers miles southwest of the gas producing Jalalabad Plant, and 50 kilometers northwest of the Moulavi Bazar future Gas Plant.

The Bibiyana Field will be developed in 2 phases corresponding to a 2-pad (drilling program) development with the possibility of a third pad north of the Kushiara river if extended reach wells from the existing pad cannot be technically or economically justified during detailed engineering.

The field facilities to be installed as part of the Bibiyana Gas Development Project will be developed in two phases, and include the following: Two well pads, North Pad Site and South Pad Site (with the possibility of adding a third depending on the viability of extended reach drilling activities); Four production trains rated at 150-MMSCFD each for a total throughput of 600-MMSCFD; Gas gathering pipeline (20" x 4.5 km) connecting the south pad to the north pad where the as plant will be located; Gas plant, consisting of: loading & transfer pumps; Flare, power generation; Fire and gas system; SCADA; inlet separation, gas dehydration and gas metering; condensate stabilization through staged depressurization, storage, condensate, pipeline pumps, and metering; produced water, degassing, storage and disposal; associated utilities, including flare and blow down system, power generation and distribution, fuel gas, diesel fuel, instrument air, utility air, fire water utility, water systems, open/closed process drain systems; Gas plant, including drilling/production area, process area, flare area, and permanent accommodations area, to be built on a work pad of approximately 12' of thickness made up of dredged, hauled and compacted material.

Corporate Constructability Program

Client: Confidential
Location: USA
Scope: Technical Support; Constructability
Year: 2004 - 2005

Developed a comprehensive Constructability Program for a major oil & gas engineering firm based in the US. Program consisted of frameworks, plans, checklists, sample agendas, charters, examples, flow charts, etc.

Variety of Confidential Feasibility Studies

Client: Confidential
Locations: USA
Scope: Technical Support; Feasibility Study
Year: 2004 - 2005

Developed a number of confidential Feasibility Studies for pipeline projects in the US. The Studies consisted of developing conceptual designs, execution plans, schedules,

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detailed costs estimates, and cash flows. Additionally, risk assessments were performed and a listing of project exposures & vulnerabilities was developed along with recommended mitigations.

West-East China Gas Pipeline Project

Client: ExxonMobil
Location: China
Scope: Technical Support; Feasibility Study
Year: 2001

The first phase involved an investment of 140 billion yuan and will be capable of transporting 12 billion cubic meters of gas annually. The 4,000 km pipeline, with a diameter of 1,016 mm ran eastwards from Lunnan gas field in Xinjiang. Its route will take it through Gansu, Ningxia, Shaanxi, Shanxi, Henan, Anhui, and Jiangsu terminating in Baihe Town in Shanghai.

Core Ventures 1 & 2

Client: ExxonMobil
Location: Saudi Arabia
Scope: Technical Support; Independent Project Review
Year: 2001

The integrated program involved exploration and processing of gas plus power stations, water desalination plants and petrochemical schemes. Total investments initially projected between \$ 25-30 billion in the first ten years covering gas field development plus other downstream projects.

The gas initiative has three core ventures. ExxonMobil leads Venture One, known as South Ghawar, tipped as the most prized requiring investments of \$ 10 to \$ 15 billion. ExxonMobil also led Venture Two in the Red Sea area, which requires outlay of \$ 5 to \$ 7 billion, but widely regarded as exceptionally complex in nature.

Alaska Gas Producers Pipeline Project

Client: ExxonMobil
Location: Alaska
Scope: Technical Support; Owner Team Construction Advisor
Year: 2001 - 2002

The feasibility study looked at 2 options (Alaska option or the Mackenzie Valley option) to build a natural gas pipeline and related facilities, which would have a design capacity to transport approximately 4 Bcfd of gas from the Alaska North Slope to markets in Alaska, Canada and the Lower 48 States. The pipeline and related facilities will be

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designed such that the future capacity could be increased by approximately 1 Bcfd with additional investments.

While specific details of the project design are likely to change as additional engineering studies are conducted and market information is gained through the initial open season, the project is expected to consist of a large diameter, large volume pipeline delivering Alaska gas to North American markets. The major components forming the Alaska Gas Pipeline Project are: gas transmission pipelines from upstream facilities to the Gas Treatment Plant (Gas Transmission Pipelines); a Gas Treatment Plant (GTP); a pipeline in Alaska (Mainline); a pipeline from Alaska to Alberta (Alaska to Alberta Pipeline); potential Natural Gas Liquids (NGLs) extraction facilities, and; a potential pipeline from Alberta to Chicago (Alberta to Lower 48 Pipeline).

The GTP would be located on the Alaska North Slope and would be designed to remove carbon dioxide (CO₂), hydrogen sulfide (H₂S) and other impurities from the natural gas stream to meet the Mainline specifications. These pipeline specifications would also require that the gas be compressed and chilled. The Mainline would be an approximately 730 mile long, large diameter pipeline that extends from the GTP on the Alaska North Slope to the Alaska/Canada border. The Alaska to Alberta Pipeline, which would be a continuation of the Mainline, would be an approximately 1,400 mile long pipeline that extends from the Alaska/Canada border into Alberta.

Gas Recovery Feasibility Study

Client: Raytheon
Location: Venezuela
Scope: Project Manager
Year: 1996 - 1997

Project included gas flow measurements, gas analysis, reservoir analysis, future gas production projections, design of a gas recovery and transmission/distribution system, and a gas marketing strategy. The project deliverables included a project financing package and an EPC-type FEED Bid Package. The study covered roughly 6,000 wells producing a total of approximately 300 mmscfd in three separate fields, including one offshore field, with associated facilities.

Yamal Field Development Project

Client: Willbros International/Gazprom
Location: Russia
Scope: Construction Manager
Year: 1992

Feasibility study of the Yamal Field Development Project - Baydarts kaya Bay Crossing. Project consisted of 62 kilometers of five parallel 52" x .831" WT offshore pipelines;

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beach interface approach; 6 kilometers of eight parallel 48" x .831" WT insulated pipelines on VSM's; and launchers and receivers.

Yemen LNG Feasibility Study

Client: Willbros International/Enron International
Location: Yemen
Scope: Construction Manager
Year: 1992

Study consisted of analyzing two separate routes, 400 kilometers each of 36"x .656" WT pipe with compressor stations totaling 142,000 HP; gas receipt and tie-in to a CPF at the Mar'ib field; custody transfer; main line valves and launcher/receivers; construction execution plan; testing and commissioning plan with procedures for introduction of process gas.

Production Facilities Expansion – West Kuwait Project

Client: Willbros International/Kuwait Petroleum Company
Location: Russia
Scope: Project Manager
Year: 1992

Project was for the evaluation and study of the Production Facilities Expansion - West Kuwait Project. The project details consist of detailed engineering, design, and construction of 250 kilometers of 8" to 24" crude oil, gas, condensate and fuel gas pipelines; slug catcher; Central Mixing Manifold (CMM); cathodic protection system; pig traps; and related electrical, civil and ancillary works.